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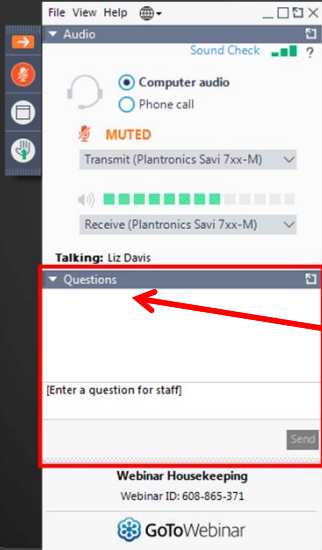
Sharing the Biosolids Story
with the Public

Tuesday, July 23, 2019
2:00 - 3:30 PM ET


The Water Environment Federation logo is located in the bottom right corner of the slide. It features the same stylized 'W' icon and text as seen in the first slide.

2

How to Participate Today



- Audio Modes
 - Listen using Mic & Speakers
 - Or, select "Use Telephone" and dial the conference (please remember long distance phone charges apply).
- Submit your questions using the Questions pane.
- A recording will be available for replay shortly after this webcast.

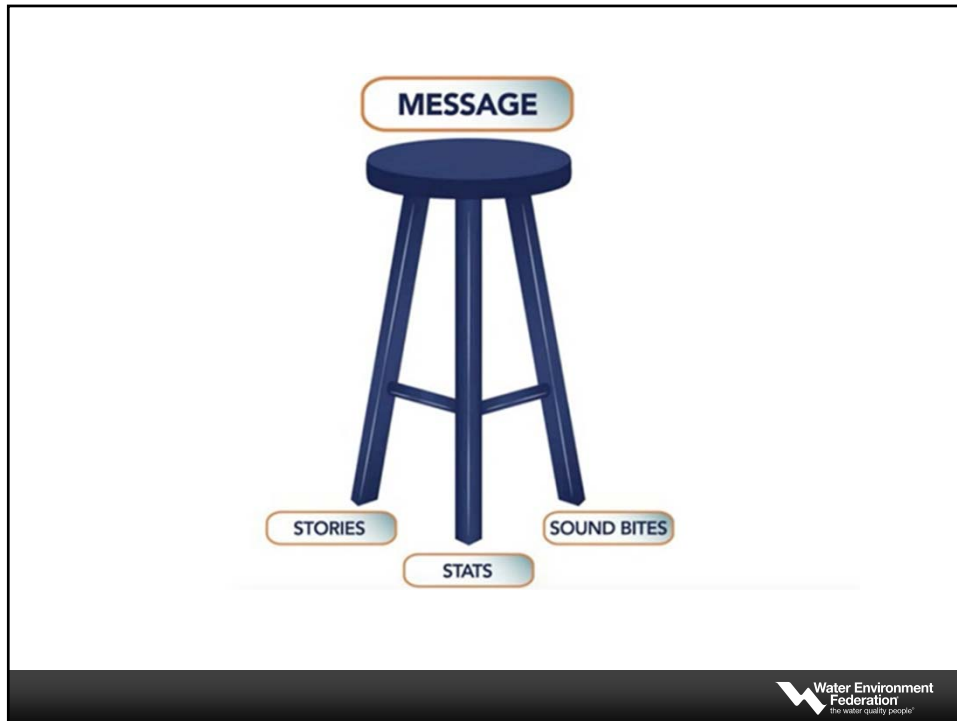

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 the water quality people®

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Agenda

- How to build a messaging stool (Travis Loop, Water Environment Federation)
- A look at public opinion research on biosolids (Sarah Mason-Renton, Lystek)
- Messages in practice (Jeff Spence, Milwaukee Metropolitan Sewerage District)
- Cultivating third-party validators (Saul Kinter, DC Water)
- Methods of engagement with the public (Dan Meagher, Region of Waterloo)
- Responding to critics and building support (Manon Fisher, San Francisco PUC)

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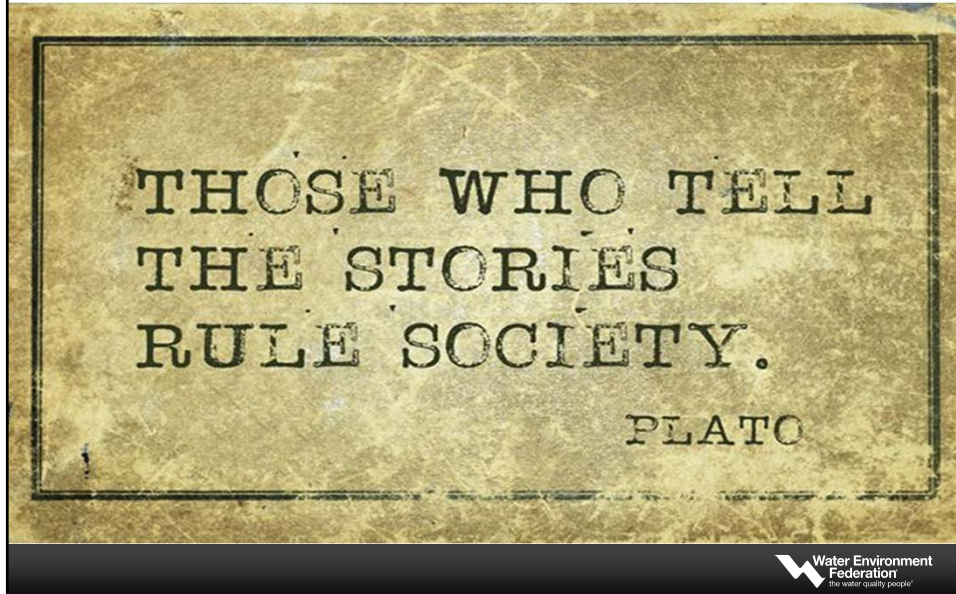
Message

Biosolids are a cost-effective way for farmers to safely and effectively fertilize their crops, improve the health of their soil and increase their yields.

A photograph showing a pair of hands holding a small green seedling with three leaves, growing out of a mound of dark, rich soil. The background is a soft-focus green field.

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Stories

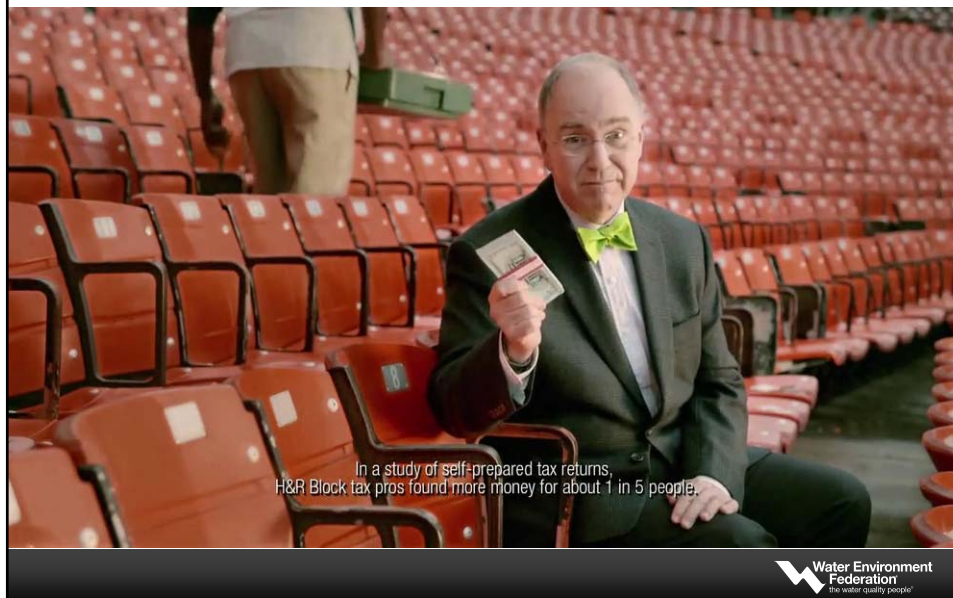


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8

Statistics



In a study of self-prepared tax returns, H&R Block tax pros found more money for about 1 in 5 people.



9

Statistic

Use of biosolids has been found to restore 60-70% of the lost organic carbon from soils on farms in the U.S. Midwest.



10

Soundbites



"The only thing we have to fear is fear itself."



"Ask not what your country can do for you but rather what you can do for your country."



"Government is not the solution to our problem; government is the problem."

Soundbite

"Biosolids are multivitamins for the soil."



Message Worksheets

MESSAGE 1: _____

STORIES:

1. _____

2. _____

3. _____

STATS:

1. _____

2. _____

3. _____

SOUND BITES:

1. _____

2. _____

3. _____

MESSAGE 2: _____

STORIES:

1. _____

2. _____

3. _____

STATS:

1. _____

2. _____

3. _____

SOUND BITES:

1. _____

2. _____

3. _____

MESSAGE 3: _____

STORIES:

1. _____

2. _____

3. _____

STATS:

1. _____

2. _____


3. _____

SOUND BITES:

1. _____

2. _____

3. _____



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Sarah Mason-Renton

- Business Development Manager, Lystek International
- PhD in Geography, Environment and Sustainability from Western University
- Research in Ontario and British Columbia, Canada examining...
 - Public perceptions of the beneficial use of biosolids
 - Facility siting processes that bring resource recovery facilities to communities



Lystek
 Nothing wasted.
 Everything to gain.

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The Social Side of Biosolids Management

Research on the Public Perceptions of Biosolids



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Biosolids Management is a Social Issue

- Biosolids opposition is a social issue
- Differing values and expectations impact residents' risk perceptions
- Local context matters
- Improperly sited facilities can have lasting negative impacts on trust and public support
- Contested 'greenness' or resource value



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So What???

We need to better understand people's perceptions to better engage and work with the public to implement sustainable, green technologies

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Biosolids: A Contested Waste Product

Perceived Benefits

- 'Untapped resource' - valuable fertilizer and energy resource
- 'Closed-loop' or sustainable
- Natural resource
- Improve soil health
- Affordable

Perceived Concerns

- Uncertainty and emerging contaminants
- Health effects and air quality
- Quality of life
- Environmental - Water and soil contamination
- Intrusion of 'outside' hazards and end of life 'wastes'

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Framing your Communications in the Bigger Picture

Global or Relational Regional Scale

You see bumper stickers 'farmers feed cities', cities buy food... Being an hour and a half from Toronto. We have to get the circle of life going and... keep it spinning. So if Toronto and people need to eat and if we can bring the nutrients back to safely produce that food and keep it going around it is a symbiotic relationship and everybody wins. It is sustainable.



Framing your Communications in the Bigger Picture

Local Container

You know if it's Toronto's waste that they want to do something with, do it in Toronto... if it's ours then we have to put up with it but not everybody else's in the world, you know what I mean right sometimes you have to put up with some things... but not with other people's... I don't agree with that.

We get the risk, they get the benefit... they get to call Vancouver green because they have made us brown with their shit, so it's not really fair.

Relative Preferences

- Beneficial use preferred
- Not all beneficial use options considered equal
- No one-size fits all option
- Calls for more transparent case-comparison
 - Risks, benefits, costs, net energy expenditures and nutrient needs

Bring the public into your case comparisons and evaluations of available options/technologies!

Importance of Public Engagement

Municipal Reflections: Communication Obstacles

You can see perfectly in hindsight... I thought naively that everyone would say well this is great, we can have our cake and eat it too, but well apparently not... We could have done better in terms of trying to describe to the community in terms of what the change meant and what it didn't mean.

Importance of Public Engagement

Calls for more than the bare minimum consultation and notification...

Municipal Official - *We made the decision and ah went with it... We sent the notices out, which were done properly, and they still don't understand that... they thought that we should've sent them to everybody in Dundalk, well that is not what the law says*

Resident - *I'm a [close] property. They did what they were mandated to but you know I didn't feel I was really notified... They weren't concerned with what was said at all, they were just going through the motions I guess.*



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Tailoring Your Engagement Strategy

- Localized differences in perceptions
- More than just a deficit in education
 - *Familiarity does not predict acceptance*
- Need to understand residents' concerns, values and expectations
 - *Listen actively*
- Framing in a relative context
- Calls for community engagement and participation, not one-way communication
 - *Opposition greater when people feel the process is unfair*



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Worth it in the long run...

- Recognizing a cost upfront, effective consultation and engagement processes can have environmental, social, and economic benefits in the long run
- Emerging challenges require innovative improvements, enhanced resource recovery, and participatory collaboration - *Cannot settle for the status quo!*

“Rising tides lift all boats”



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Thank You - Q&A

Research Funded By:



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Business Development Manager

t. 519-465-1294

e. smasonrenton@Lystek.com

w. www.lystek.com



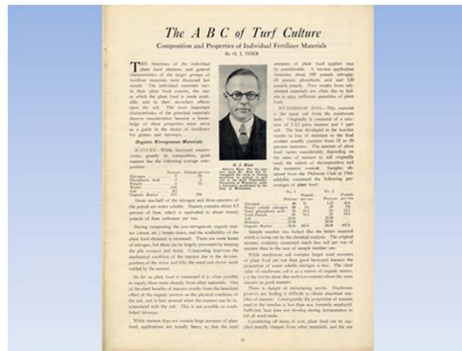
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Milorganite: 93 years of Engagement



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TURF RESEARCH HELPS TO CREATE CUSTOMERS



The ABC of Turf Culture was Published



28

1925



(Milwaukee-Organic-Nitrogen)

*First Prize was awarded to McIver and Son of Charleston.
South Carolina



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1926 FIRST SHIPMENT



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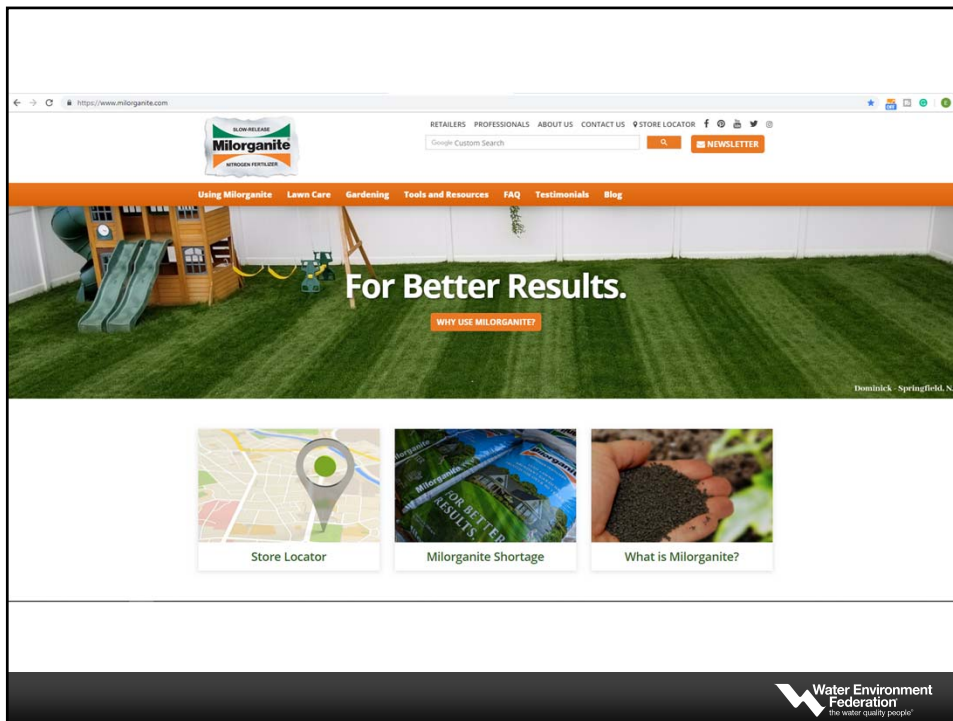


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CAMEOS IN FILMS



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← → C https://www.milorganite.com/using-milorganite/what-is-milorganite

RETAILERS PROFESSIONALS ABOUT US CONTACT US STORE LOCATOR NEWSLETTER

Using Milorganite Lawn Care Gardening Tools and Resources FAQ Testimonials Blog

OVER 100 YEARS OF THE PERFECT ORGANIC MILORGANITE NITROGEN FERTILIZER

Quick Tips

- One of the nation's oldest recycling efforts
- Composed of heat-dried microbes
- Regulated by the EPA and complies with its most stringent requirements

Exactly what is Milorganite?

Milorganite is one of the oldest branded fertilizers on the market. It's composed of heat-dried microbes that have digested the organic matter in wastewater. Milorganite is manufactured by the Milwaukee Metropolitan Sewerage District. The District captures wastewater from the metropolitan Milwaukee area, including local industries such as MillerCoors.

Using large-scale processes that mimic nature, microbes digest the nutrients found in the water. The cleaned water is returned to Lake Michigan while the microbes are sun-dried into small pellets. So Milorganite is actually a bag of dried microbes!

How's Milorganite made?

Milorganite is made using one of the nation's oldest recycling efforts. Instead of plastic and glass, nutrients are recycled. Wastewater enters the Jones Island water reclamation facility where all solid materials such as sand, boards, shop rags, plastic and debris are first removed. Microbes are added to the water—the activation process—and oxygen is bubbled through the water to create the ideal environment for the microbes to digest the nutrients in the water.

The microbes die after they consume all of the nutrients. Binding agents are added to the water causing the microbes to clump together and settle to the bottom of the undisturbed water in sedimentation tanks. After everything has settled the cleaned water is returned to Lake Michigan and the microbe clumps are sent on for dewatering and drying.

Moisture is first squeezed out of the clumps using belt presses resulting in something similar to wet cardboard. The semi-solid material moves on to one of 12 rotary kiln driers heated to 900-1200 °F. The extreme heat kills pathogens.

Milorganite is analyzed for at least 20 parameters every day to comply with all applicable safety guidelines for protecting human health and the environment. After passing all tests, it's ready to be packaged and shipped throughout the U.S.A.

HOW MILORGANITE IS MADE

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https://www.milorganite.com/using-milorganite/how-it-works

RETAILERS PROFESSIONALS ABOUT US CONTACT US STORE LOCATOR NEWSLETTER

Using Milorganite Lawn Care Gardening Tools and Resources FAQ Testimonials Blog

Milorganite Fertilizer - For Better Results. Using Milorganite - How it Works

How Milorganite Works

Milorganite adds organic matter, essential plant nutrients. Organic matter feeds the existing microbes. Microbes die and release nutrients that are taken up by roots.

Quick Tips

- Milorganite releases nutrients slowly, available to plants when needed.
- Nutrients feed the soil consistently for up to 10 weeks.
- Milorganite won't burn your lawn or plants.

Your Plants Require Three Elements to Flourish: Sunlight, Water and Nutrients.

Sunlight is necessary for photosynthesis, which produces chlorophyll, the element that gives plants their green color. Plant roots absorb water and nutrients from the soil to keep the plant healthy and strong. Water carries chlorophyll throughout the plant and helps plants absorb nutrients.

Milorganite Releases Nutrients as Plants Need Them

Milorganite's slow-release nutrients are available as plants need them. There's no immediate, excessive release of nutrients after fertilizing, which causes a flush of growth.

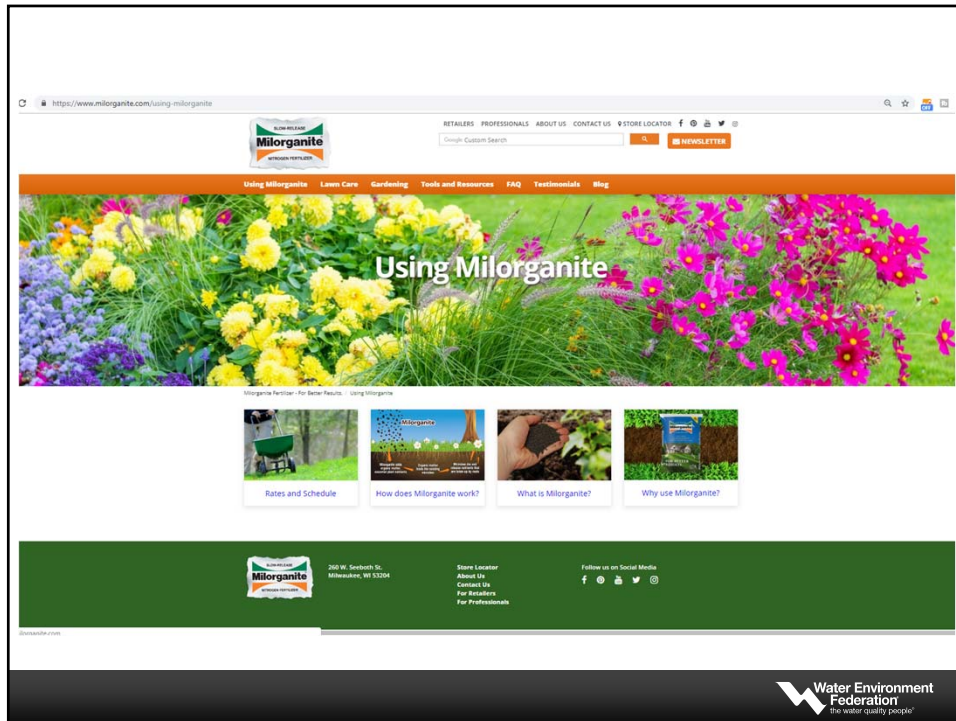
At least 80% of the nitrogen in Milorganite is water insoluble (slow release) and is delivered to the roots through microbial activity in the soil, but the conditions need to be right: Microbial activity occurs when soil moisture is adequate and soil temperatures are 55-85 °F. The microbes break down the nutrients from Milorganite making them available to plants. When conditions aren't favorable, Milorganite's nutrients stay right where they are until there's enough water and the temperature is within range.

Slow-release nutrients, like those in Milorganite, are gradually available for up to 10 weeks, which means fewer applications. This extended feeding provides more uniform growth, a deeper and better-established root system, and a healthier lawn and garden. Slow-release nutrients are also better for the environment because the nutrients are less likely to leach into waterways.

WHAT IS MILORGANITE?

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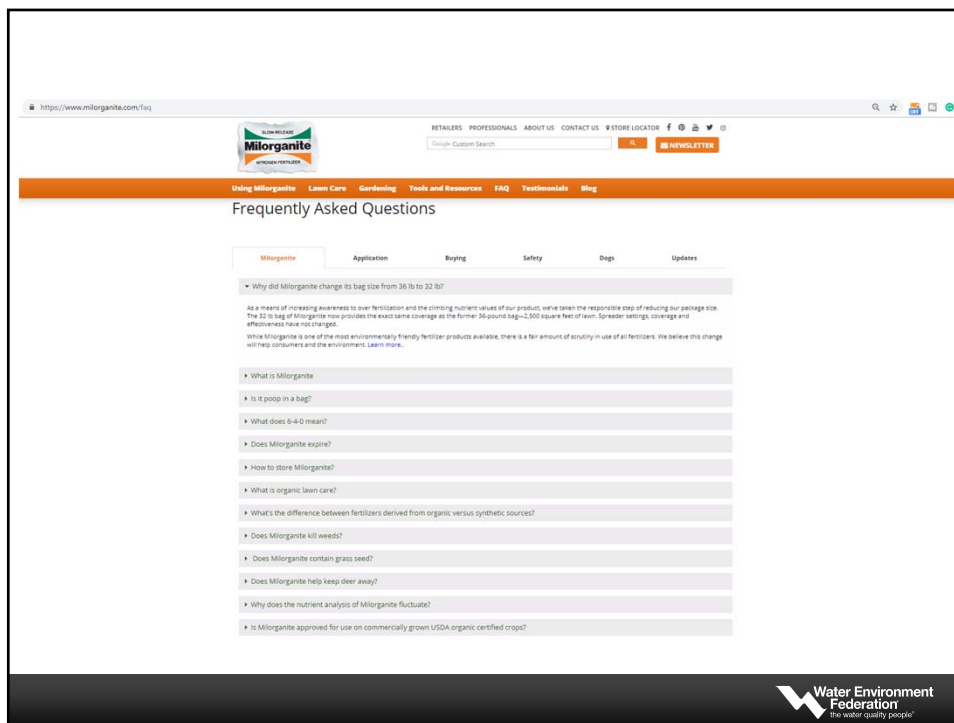
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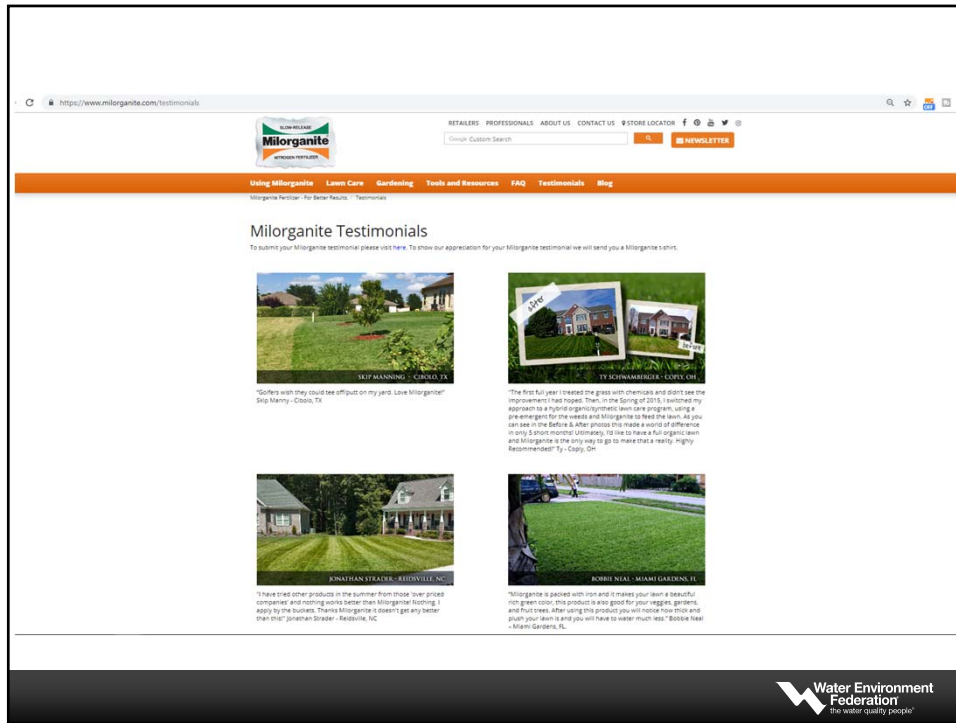
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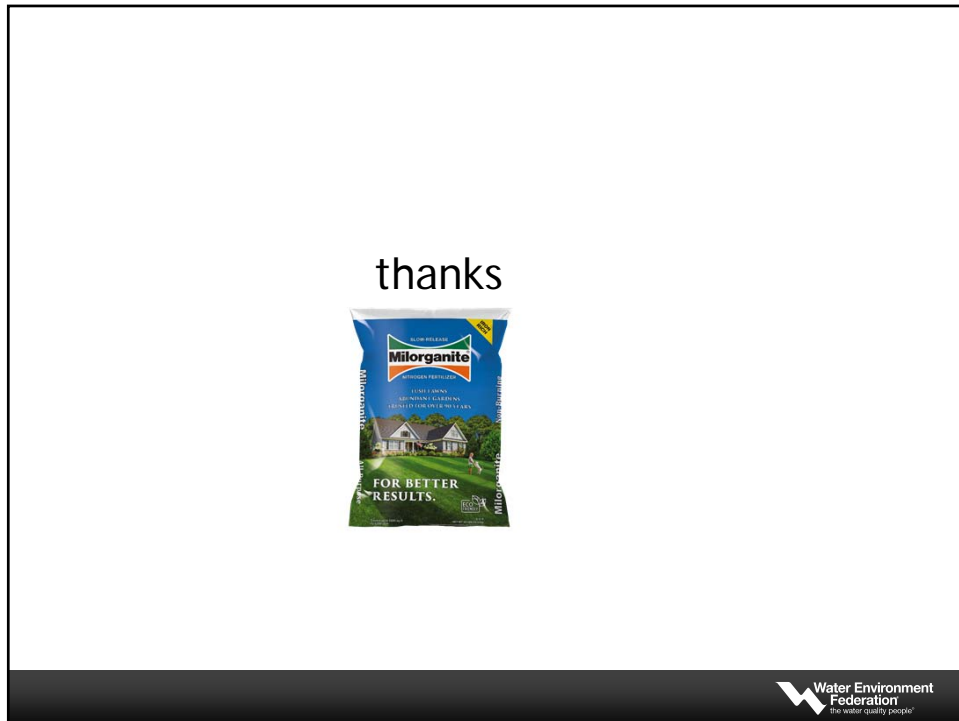
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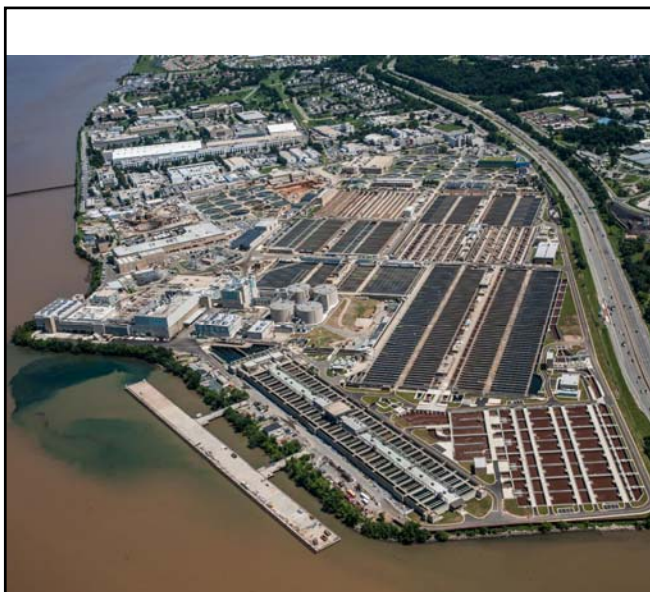
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DC Water background

- Wastewater treatment for over 2.2 million people
- District of Columbia + portions of Maryland and Virginia
- <2% light industrial
- Excellent history of treatment performance
- THP/MAD in late 2014
- 450 wtpd Class A EQ biosolids
- Branded as Bloom (bloomsoil.com)



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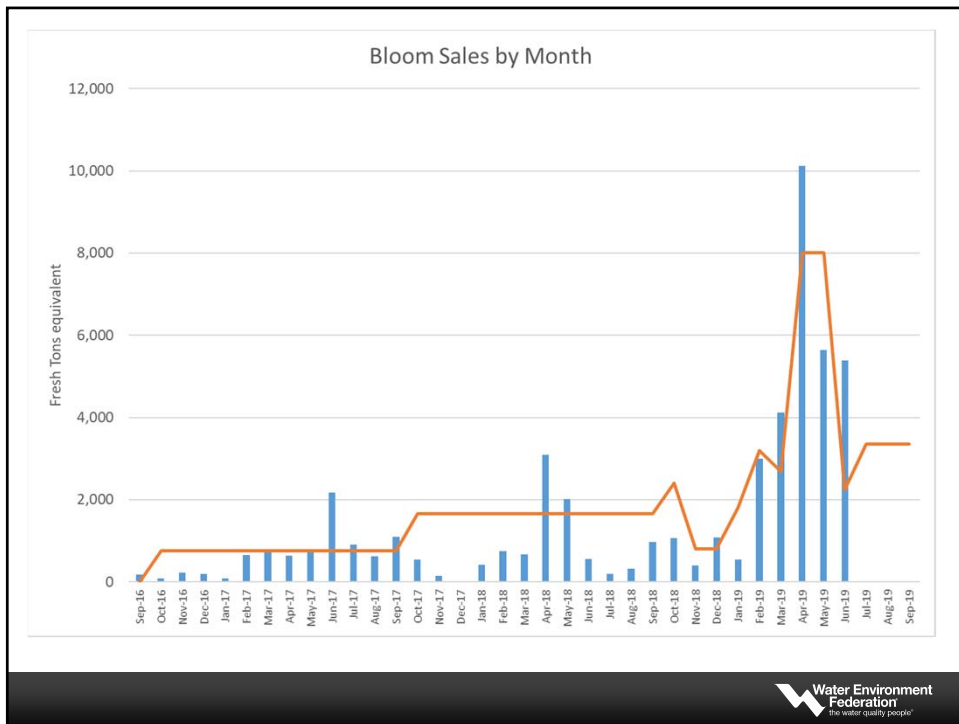
370 million gallons/day
(1.4M m³/day) design capacity

Largest advanced Water Resource Recovery Facility in the world

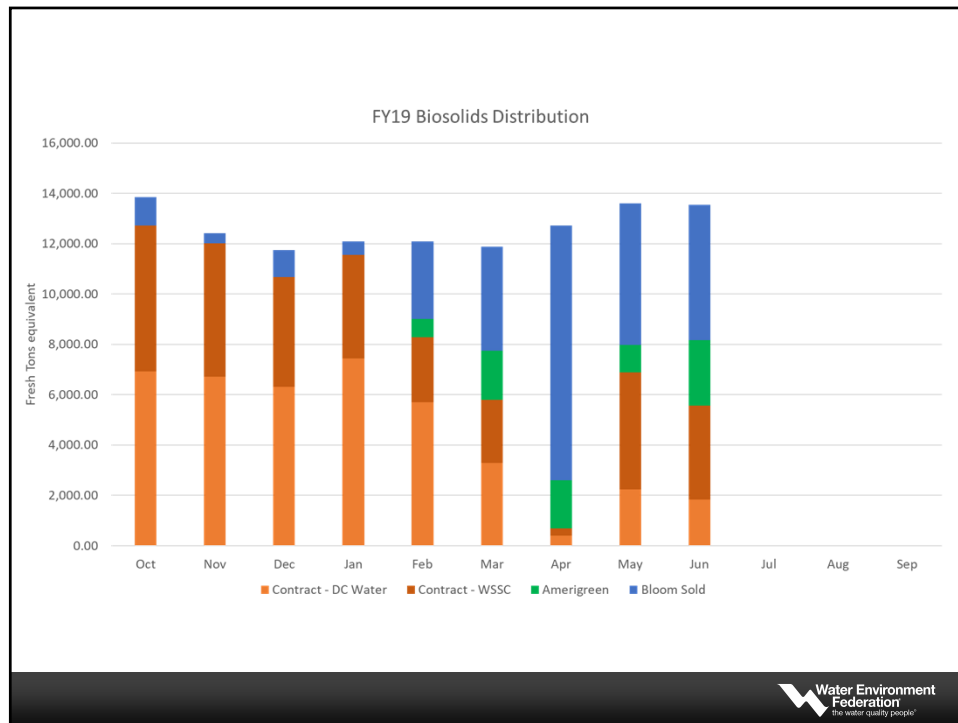
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Why Cultivate Validators?

- Help spread your message
- Independent, objective *and therefore reliable* source for quality or safety questions and concerns
- References

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Who to Cultivate and How?

- Happy, enthusiastic customers
 - Free samples
 - Technical support and assistance
 - Excellent customer service
 - Value proposition
 Ex: Lane Construction, H & S Farms
- Industry/trade organizations
 - Innovation
 - Overall business case
 MD Grain Producers Association, SMADC, Farm Bureau
- Academia
 - Especially the local Extension office
- Influence Makers
- Government



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Public outreach template—during construction

- Proactive meetings with community gardens and environmental groups
- Ensure all elected officials are informed and on board
- Donate to gardens and non-profits with a high quality product
- Engage the press and inoculate with facts
- Disseminate success stories
- Engage when opposition arises



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Connecting with the DC Gardening Community



An annual forum. A perennial movement.

DPR SUMMER GARDEN WORKSHOP SERIES






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BLOOM Field Trials by Dr. Frank Gouin


Dr. Gouin Approved



In 2016, Dr. Frank Gouin was first introduced to Bloom and was provided some product for research purposes. Over time, he has completed a series of practical field trials at his Upokris Farm in Deale, MD. His research confirms the benefits of Bloom's organic matter and slow-releasing plant nutrients, as well as its overall performance in the field. These are his findings on a series of vegetables and ornamental species.

About Dr. Frank Gouin
Since his retirement as a Professor Emeritus in Horticulture at the University of Maryland, Dr. Frank Gouin has operated a small production scale farm, and as a horticulture research farm. Dr. Gouin is known for working on product development, as well as creating lower cost and more efficacious methods of growing nurseries and produce plants. He has been in the development of industry standard products, such as "GardenGrowth", and was a pioneer in creating products from recycled organics. He is internationally recognized as an expert in compost and biochar (sewage sludge) product utilization.

If you are interested in learning more about using our product, please visit bloomall.com or contact bloom@bloominc.com (202) 765-3292 ext 102

 Bloom[®] is a DC Water product. The Drug markets Bloom[®] in cooperation with DC Water.


BLOOM[®] continued Case Study: Using Bloom for Good Construction Landscaping

The Approach
To complete the landscaping requirements, Lane chose Bloom to create a fertile topsoil because of its low cost and sustainability. For Lane's project, it was economical to haul in Bloom and mix topsoil onsite in lieu of importing furnished topsoil. Moreover, much less salvage soil had to be hauled away.


The soil needs of every project are unique. Because Lane used salvaged topsoil, which can vary from site to site, it worked with a soil analysis lab to determine an appropriate formula to meet Maryland State Highway Administration specifications. In Lane's case, the best recipe was 60% salvaged soil mixed with 30% Bloom and 10% sand, by volume. Other salvaged soils have been blended with only Bloom to meet project specifications without the addition of sand.

Lane mixed Bloom onsite, 200 cubic yards at a time. The salvaged soil, sand and Bloom were mixed to a specific spot on the site and amended until well mixed. The mix was then spread like furnished topsoil.


"Bloom speaks for itself"
- Matt Dodd, The Lane Construction Corporation



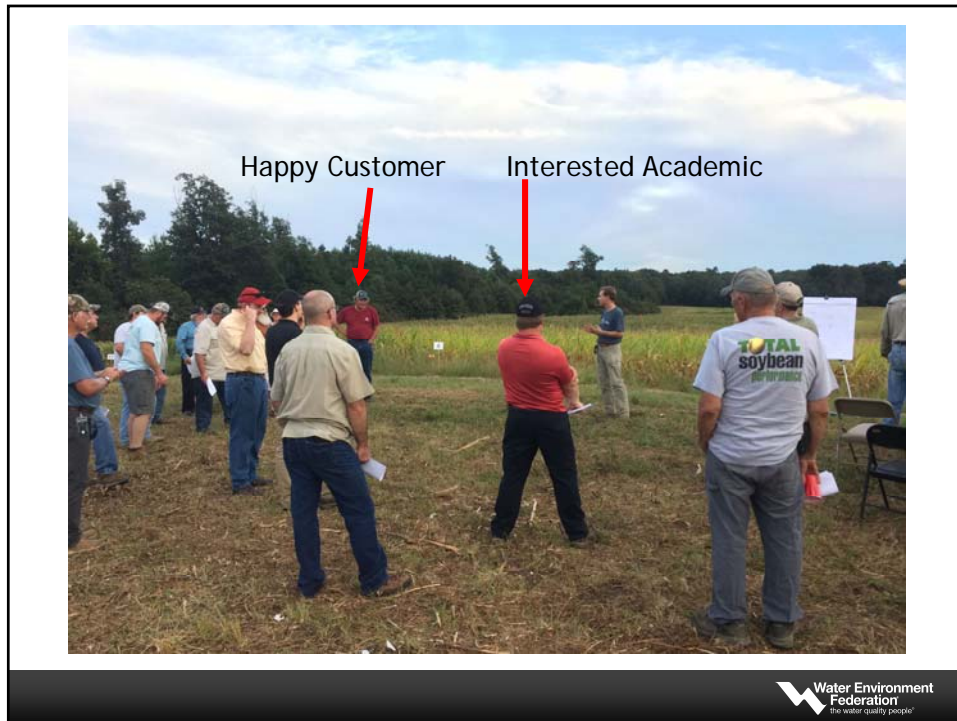
If you are interested in learning more about using our product, please visit bloomall.com or contact bloom@bloominc.com (202) 765-3292 ext 102

 Bloom[®] is a DC Water product. The Drug markets Bloom[®] in cooperation with DC Water.

• Event invitations • Friendly audience • Testimonials



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Community Gardens



80+ community gardens & tree plantings (700+ tons)



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 **Mark Segraves** @SegravesNBC4 · Oct 11
Planting our @dcwater garlic bulbs using #PoopToPower soil. Can't wait for summer harvest #PoweredByDC



RETWEETS 4 FAVORITES 4



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Positive feedback from Virginia biosolids opponents



Kama Allen · Goochlanders Against Sludge
September 2 · 🌐

Hello from Spotsylvania! Yesterday found our motley crew joining 55th District's Buddy Fowler on a field trip to Blue Plains WWTP in Washington DC. This is the country's largest and most forward-thinking operation in processing waste. They only produce Class A biosolids and all is currently being placed in Virginia. The first positive thing we've seen on this journey. Many thanks!

👍 Like 🗨 Comment ➦ Share

2 people like this. Most Recent ▾

 **Kama Allen** Class B biosolids are so antiquated. Let's insist our magnificent Virginia set the pace rather than accepting yesterday's tired diatribe. Go Goochland. Work today for a better tomorrow!
Like · Reply · 🗨 1 · September 2 at 11:51pm

 **Kathie Walker** It was an honor to be invited and I learned so much, thanks to our guides.



Like · Reply · September 12 at 9:57pm

 **Kathie Walker** These are the newly online thermal units which heat up the sludge to three times what hospitals use to sterilize instruments. Pretty neat.
Like · Reply · 🗨 1 · September 12 at 10:00pm



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DDOT Urban Forestry Administration & Casey Trees: Tree plantings



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Methods and Tools for Engagement

Dan Meagher



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Engagement Objectives

- Go beyond legislated requirements
- Attract interest
- Educate, translate
- Identify issues that matter
- Get ahead, stay ahead

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Why it's critical

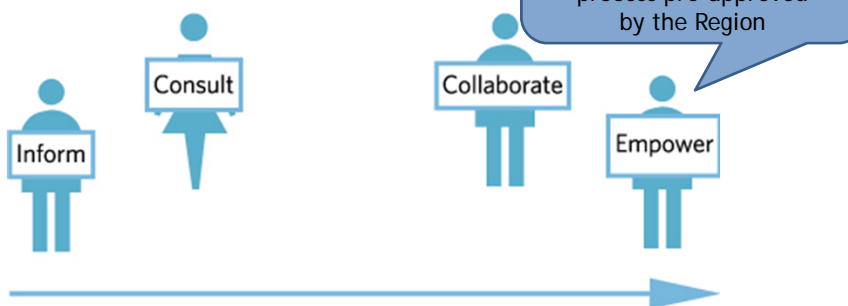


To expect people to buy-in and listen to you, you must first listen to them

When people feel a part of something, the conversation changes for the better

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Levels of engagement



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Would you attend this?



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BIO SOLIDS Strategy  LAUNCH EVENT

The Region of Waterloo Presents

The Science of Biosolids

What is it? What do we do with it?

Join us on November 17th, 2015 along with Canada's best known science journalist, Bob McDonald, as we discuss the science of biosolids and how you can get involved in developing a new strategy for our community.

The open house is free to attend, but seating is limited for the talk with Bob McDonald, so please register in advance.

If you have any questions or comments please contact:

Kaoru Yajima

Tel 519-575-4757 ext. 3349
TTY 519-575-4608

Email kyajima@regionofwaterloo.ca

If you require accessibility assistance to participate in this event, please contact us in advance.

Biosolids Strategy Open House

Tuesday, November 17th

6:00-9:00pm

Waterloo Region Museum
10 Huron Road, Kitchener ON

Bob McDonald Talk: 7:00pm

Preregistration required for the discussion with Bob McDonald.

Registration opens November 4th

Register at:

www.regionofwaterloo.ca/biosolids

With...
Bob McDonald
CBC's host of
Quirks & Quarks



The Region of Waterloo
Biosolids Strategy Notice
of Commencement



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ENVIRONNEWS

OCTOBER 2015

We want you to help create our biosolids strategy

The Region of Waterloo is starting to create a biosolids strategy. The first opportunity for the public to be involved is the week of November 17, 2015, at 6:30 p.m. at the Waterloo Region Museum. Guest speaker, CBC science journalist Bob McDonald, will address the topic of biosolids and staff will provide information on how the process will unfold.

Biosolids are the organic materials removed from our water after we flush it down the drain. As a growing community, we are creating larger amounts of this material each day. So what do we do with all this material?

There are a number of options to consider when dealing with biosolids. Some options may require an area to store it, to treat it, and trucks to haul it, both which have financial and environmental costs. Other options make use of biosolids as

a resource, but we need to look at how each option impacts the community. We have a lot to consider, which means we need a strategy for the decades to come.

BIOSOLIDS Strategy

As we develop this strategy, we'll be providing more information about biosolids. We'll also need your input. What is the best strategy for the entire region? Have your say as we start the process. We will be holding a number of public input sessions along the way to have your opinions heard and questions answered. We will also deliver surveys, discussion forums and other in-person and online opportunities.

"We are all involved in creating biosolids, so we should all be involved in determining what we do with them as a community," said Water Services project manager Kaoru Yajima. "The best strategies take the whole community's interests to heart and we need the public to help us identify the best possible solutions."

For more information, including a video featuring Bob McDonald, visit our website at www.regionofwaterloo.ca/biosolids.

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Biosolids

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Thank You!

BIOSOLIDS Strategy

How You Can Help...

Over this multi-year planning process, there will be a number of ways you can get involved. Here's how you can help our community identify the best possible solutions:

- Ask questions today
- Fill out the questionnaire here or online
- Sign up for our contact list
- Visit www.regionofwaterloo.ca/biosolids
- Apply to be a member of our Stakeholder Committee
- Attend upcoming events
- We can meet with your group or organization

Join the conversation on Facebook and Twitter...

www.facebook.com/ROWWaterServices
@RegionWaterloo

And if you have any questions or concerns, please do not hesitate to contact:

KAORU YAJIMA, P.Eng.
Senior Project Engineer
Water Services - The Regional Municipality of Waterloo
150 Frederick Street, 7th Floor
Kitchener, ON N2D 4J3

Tel: 519.575.4757 ext. 3349
Fax: 519.575.4820
Email: kaoru.yajima@regionofwaterloo.ca

We will continue to meet the requirements of the Environmental Assessment Act as outlined by the Municipal Engineers' Association Municipal Clean Environmental Assessment (MCEA) as amended (2012 process).

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Issues that Matter

- Work collaboratively to find solutions
- Build on existing infrastructure
- Protect the natural environment
- Protect health and safety
- Minimize and manage operational risk
- Protect the quality of life
- Be cost effective and provide value

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Enhance the traditional



For more information, visit regionofwaterloo.ca/biosolids

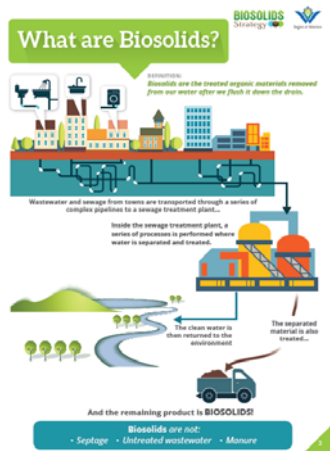
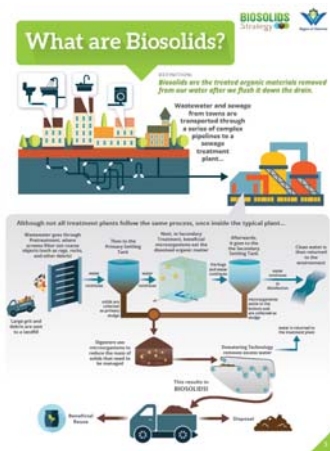
Help plan the future of biosolids in Waterloo Region

We need your input on our possible alternatives. Join us at any of our three events.

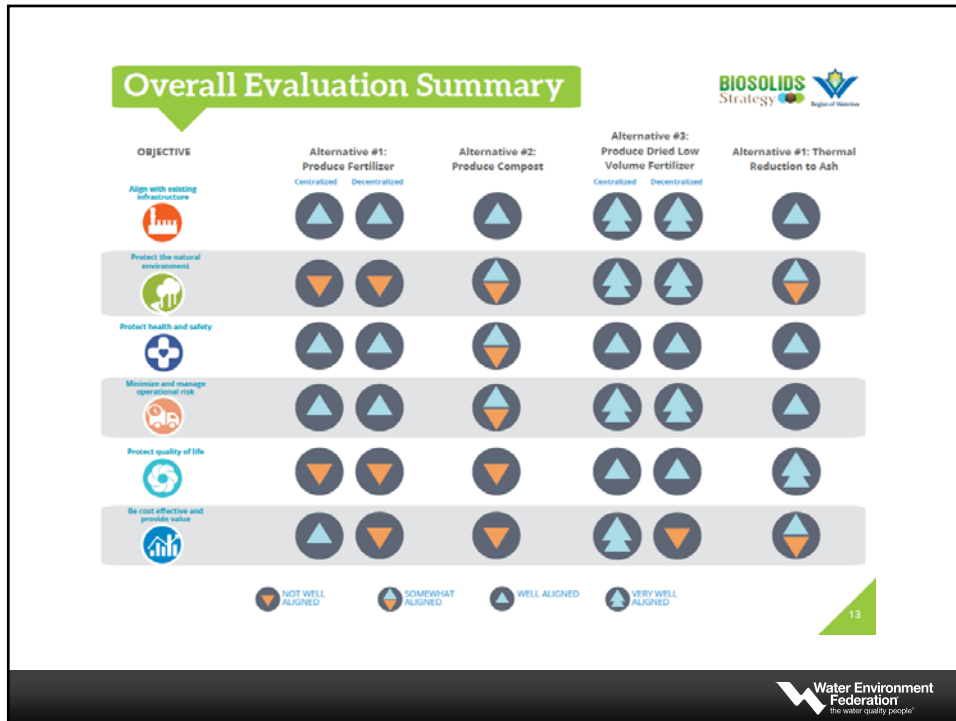
<p>March 23, Cambridge City Hall Open House: 6 - 9 p.m. David Waltner-Toews Talk: 7 p.m.</p>  <p>David Waltner-Toews Award-Winning Author of <i>The Origin of Feeces</i> Win a copy of his book!</p>	<p>March 28, Waterloo Region Museum Open House: 6 - 9 p.m.</p>  <p>Open House Meet Our Team & Get Free Admission to <i>Meet the Tyrannosaurs</i> Win a Rain Barrell!</p>	<p>April 12, Waterloo Memorial Rec Complex Open House: 6 - 8 p.m.</p>  <p>The Water Brothers Award-Winning Documentary Film Makers and Hosts of the Popular Eco-Adventure Series on TVO Win The Water Brothers DVD!</p>
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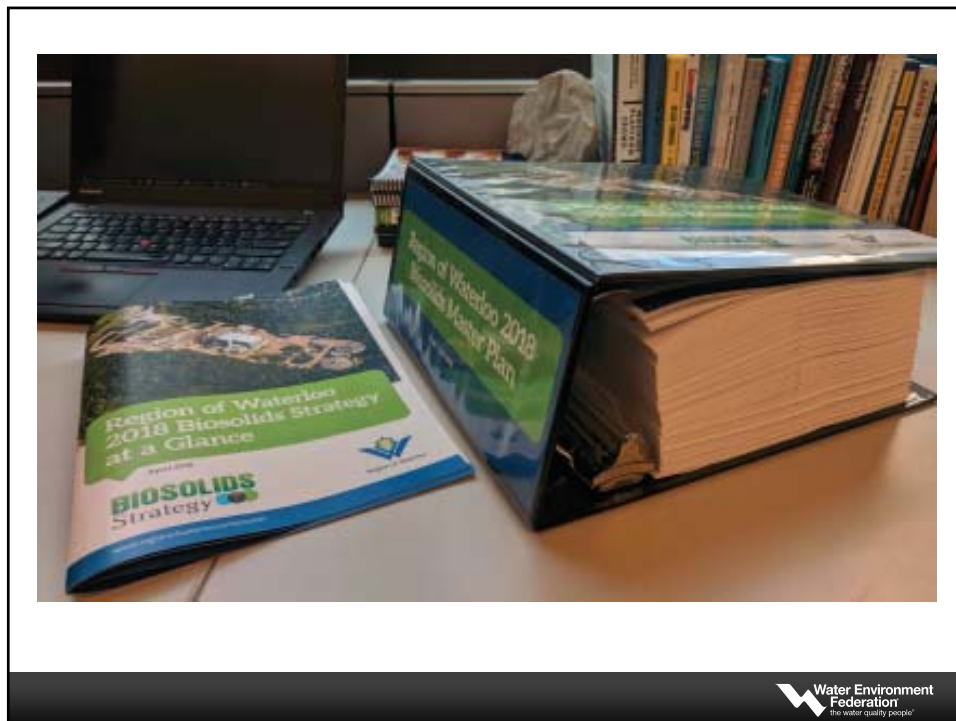
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Digester
 Gritted material needs treatment, too! Most of the digester's settled material is processed through an anaerobic digester that contains many microorganisms (but these organisms need air). The left over material is called biosolids. The anaerobic digesters also produce methane - a renewable source of energy.

Wastewater Treatment
 Wastewater treatment plants use a variety of processes to clean up wastewater before it is discharged into the environment. The processes include primary treatment, secondary treatment, and tertiary treatment.

Agricultural Land Application of Biosolids
 Biosolids can be used as a fertilizer for crops and as a soil conditioner. They can also be used as a source of energy.

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Lessons Learned


- You can go beyond
- Different learning styles
- Focus on the issues that matter to the public

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Dan Meagher
Supervisor, Communications and Source Water
Protection Programs
DMeagher@regionofwaterloo.ca


Questions???



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Building Support and Responding to Critics

Manon Fisher
Resource Recovery Specialist
San Francisco Public Utilities Commission



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The benefits of biosolids are clear



Portion of field without SFPUC biosolids

Portion of field amended with SFPUC biosolids



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Can't deny
the
"Ick Factor"



80

Misinformation is the greatest threat to a successful biosolids program



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Building programmatic support

BioCycle.net
BIOCYCLE
THE ORGANICS RECYCLING AUTHORITY.

Search over 2,500 articles on composting, renewable energy and organics recycling.
Search BioCycle Online

• Soil pH: How acidic or alkaline? Varies based on amount of rainfall and fertilizer use (rain and nitrogen fertilizer makes soil acidic, arid areas usually have basic or high pH soils).
• Soil electrical conductivity (EC): How salty? In dry climates soils build up salts and this is measured by testing the soil's ability to conduct an electrical charge.

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How to build support

- Identify your stakeholders
- Listen to your stakeholders
- Speak with authentic honesty
- Don't take offense
- Enlist the best spokesperson for the situation



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Identified Stakeholders

Internal	<ul style="list-style-type: none"> • WWE staff - strong focus on Operations • External Affairs staff - strong focus on Community Benefits 	<ul style="list-style-type: none"> • Commissioners • San Francisco City Departments: SF Environment, SF Rec and Park, SF Zoo 	
Advocates	<ul style="list-style-type: none"> • Cal Academy of Sciences 	<ul style="list-style-type: none"> • Gardening experts 	
Current Customers	<ul style="list-style-type: none"> • 3 ranchers in Solano and Sacramento Counties 		
Partners and Peers	<ul style="list-style-type: none"> • Current distribution partners - Synagro, Lystek • Researchers and scientists • Bay Area Biosolids Coalition 		
Future Customers	<ul style="list-style-type: none"> • Soil blenders • Community gardens • Home gardeners 	<ul style="list-style-type: none"> • Professional landscapers • Schools • Soil remediation 	<ul style="list-style-type: none"> • Cal Trans
General Community	<ul style="list-style-type: none"> • Ratepayers • Businesses • Community leaders 		
Elected Officials	<ul style="list-style-type: none"> • SF Board of Supervisors • CA Legislators • CA Senators / Assemblypersons 		

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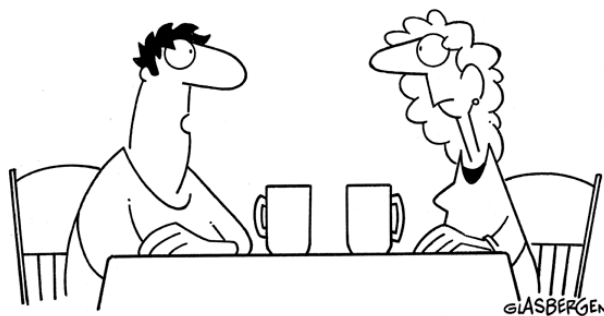
Listening Campaign

- What do they want to know?
 - What are their cares, concerns, goals, policy platforms, etc.?
- How do they want to learn it?
 - What is the most accessible medium for my audience?
- What do you want to tell them?
 - What are the three most important takeaways?
 - What questions do you have for them?
- What is their location and how are we going to communicate with them?



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"I'm trying to be a good listener, but you keep breaking my concentration by talking!"

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Growing your stakeholder network

- Partner with Researchers and Academics
 - Authentic relationships are built over time
 - Listen, share time, and provide financial resources to support research
- Support Private Sector Innovation
 - Boulder Park Inc. & Natural Selection Farms are two great success stories from Washington State where ranchers and farmers worked together to manage land application and develop a business.
 - They are now the local advocates



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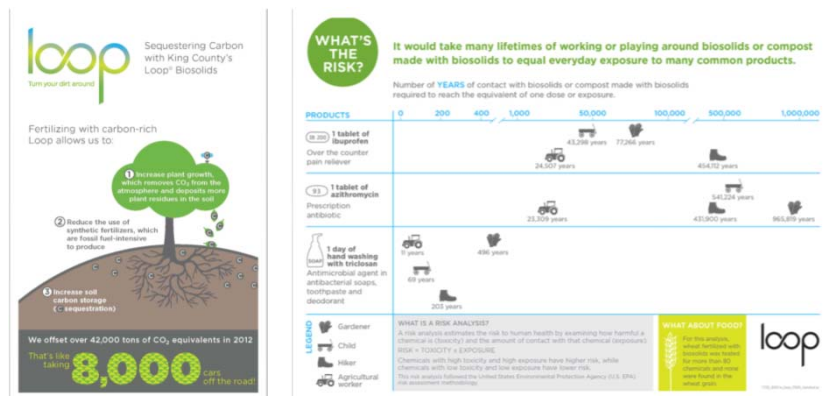
SFPUC Community Benefits Program

- First utility in the country to pass a “good neighbor policy”
- Focus on key areas that make every community healthy and safe:
 - Workforce development
 - Education
 - Arts
 - Environmental justice and land use
 - Neighborhood revitalization
 - Small business opportunities
- Helps build the reputation of our utility early so that when they do learn about other programs they feel confident about who we are and what our values are



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Develop communications tools based on your stakeholders' needs and interests



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Responding to critics

- Having all this information readily available sets the foundation for when you're responding to critics
- Be prepared with a toolkit
- Strategically add to your toolkit over time



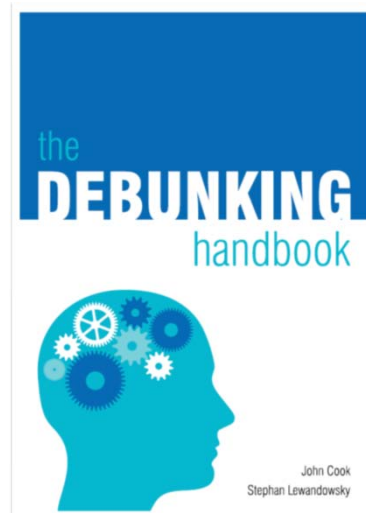
90



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How to debunk misinformation


- Information packing alone won't work
- Correcting misinformation is tough – people tend to remember the first thing they learned about a topic
- Don't repeat the myth! This usually reinforces the myth rather than dispelling it
- Focus on the facts you wish to communicate
- Replace misinformation with an alternate narrative
- Keep it straightforward and easy to understand
- End on a strong, simple message that people will remember
- Use graphics and visual data
- Provide credibility of the source of information



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Encouraging questions and participation

Healthy crops. Knowledge.
EVERYTHING YOU NEED TO KNOW




BIOSOLIDS ARE COMPLETELY NATURAL. SO ARE QUESTIONS.
The municipal utilities who generate biosolids and the companies that recycle it are committed to answering any questions you may have about biosolids. Once you have the facts, we're confident you'll agree that recycling biosolids is good for our environment, soil health and even the future of our family farms.


WHAT ARE THE AGRICULTURAL BENEFITS OF BIOSOLIDS?
Biosolids improve soil and provide much needed organic matter and essential plant nutrients. These essential nutrients are slowly released to promote plant growth. The organic matter improves soil structure, helps retain soil moisture, holds nutrients for future use by plants and microorganisms, and helps prevent nutrients from migrating offsite or running off into waterways. Similar to readily available synthetic (man-

made) fertilizers, biosolids contain the primary nutrients nitrogen, phosphorus, and, to a lesser extent, potassium, as well as secondary macronutrients.

The agricultural benefits of biosolids have been documented for decades by numerous scientific studies and through the practical experience of thousands of farmers.



IT'S GOOD TO KNOW:
Biosolids are a renewable resource used by farmers in all 50 states and in many other countries.



Water Environment Federation
the water quality people

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Most Importantly - Use the Network

- Call your sister agencies and your regional organizations (e.g., CASA, NW Biosolids, MABA, VA Biosolids Council, NEBRA, SEBA)
 - They can share resources, expertise, AND you will be giving them an important heads up
- When we work together we can share resources, collaborate on projects and ensure consistency in messaging and best practices across the industry
- It is never easy all the time, but it is possible to have a successful, resilient program



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